Morgan Community College (MCC) creates a significant positive impact on the business community and generates a return on investment to its major stakeholder groups—students, taxpayers, and society. Using a two-pronged approach that involves an economic impact analysis and an investment analysis, this study calculates the benefits to each of these groups. Results of the analysis reflect Fiscal Year (FY) 2015-16.

IMPACT ON BUSINESS COMMUNITY

During the analysis year, MCC and its students added $51.3 million in income to the MCC Service Area economy, approximately equal to 1.9% of the region’s total gross regional product (GRP). By comparison, this impact from the college is nearly as large as the entire Professional & Technical Services industry in the region. The economic impacts of MCC break down as follows:

Operations spending impact
- MCC employed 291 full-time faculty, adjunct instructors, and staff in FY 2015-16. Payroll amounted to $7.7 million, much of which was spent in the MCC Service Area to purchase groceries, clothing, and other household goods and services. The college spent another $3.2 million to support its day-to-day operations.

Student spending impact
- Around 17% of students attending MCC originated from outside the region. Some of these students relocated to the MCC Service Area. In addition, a number of students would have left the region if not for MCC. These relocated and retained students spent money on groceries, transportation, rent, and so on at regional businesses.

Construction spending impact
- MCC commissioned contractors to build or renovate its facilities during the analysis year.

<table>
<thead>
<tr>
<th>IMPACTS CREATED BY MCC IN FY 2015-16</th>
<th>ADDED INCOME</th>
<th>JOBS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operations spending impact</td>
<td>$7.7 million</td>
<td>284</td>
</tr>
<tr>
<td>Construction spending impact</td>
<td>$34.3 thousand</td>
<td>1</td>
</tr>
<tr>
<td>Student spending impact</td>
<td>$704.1 thousand</td>
<td>10</td>
</tr>
<tr>
<td>Alumni impact</td>
<td>$42.8 million</td>
<td>1,189</td>
</tr>
<tr>
<td>Total impact</td>
<td>$51.3 million</td>
<td>1,484</td>
</tr>
</tbody>
</table>
STUDENT RATE OF RETURN

<table>
<thead>
<tr>
<th></th>
<th>Average Annual Return for MCC Students</th>
<th>Stock Market 10-year Average Annual Return</th>
<th>Interest Earned on Savings Account (National Average)</th>
</tr>
</thead>
<tbody>
<tr>
<td>STUDENTS</td>
<td>$8.30</td>
<td>$7.2%</td>
<td>0.6%</td>
</tr>
<tr>
<td>TAXPAYERS</td>
<td>$4.50</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SOCIETY</td>
<td>$18.30</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

** FDIC.gov 12-2016.

For every $1 spent by...

- **STUDENTS**
  - $8.30 gained in lifetime earnings for STUDENTS
- **TAXPAYERS**
  - $4.50 gained in added taxes and public sector savings for TAXPAYERS
- **SOCIETY**
  - $18.30 gained in added state revenue and social savings for SOCIETY

The net impact of MCC’s construction spending in FY 2015-16 was $34.3 thousand in added income for the MCC Service Area.

Alumni impact

- Over the years, students have studied at MCC and entered or re-entered the workforce with newly-acquired skills. Today, thousands of these former students are employed in the MCC Service Area.

- The accumulated contribution of former students currently employed in the regional workforce amounted to $42.8 million in added income during the analysis year.

RETURN ON INVESTMENT TO STUDENTS, TAXPAYERS, AND SOCIETY

Student perspective

- MCC’s FY 2015-16 students paid a total of $4.2 million to cover the cost of tuition, fees, and supplies. They also forwent $6.6 million in money that they would have earned had they been working instead of learning.

- In return for the monies invested in the college, students will receive a present value of $89.5 million in increased earnings over their working lives. This translates to a return of $8.30 in higher future earnings for every $1 that students invest in their education. The average annual return for students is 21.8%.

Taxpayer perspective

- In FY 2015-16, state taxpayers in Colorado paid $7.5 million to support the operations of MCC. The net present value of the added tax revenue stemming from the students’ higher lifetime earnings and the increased output of businesses amounts to $31.5 million in benefits to taxpayers. Savings to the public sector add another $1.9 million in benefits due to a reduced demand for government-funded services in Colorado.

- Dividing benefits to taxpayers by the associated costs yields a 4.5 benefit-cost ratio, i.e., every $1 in costs returns $4.50 in benefits. The average annual return on investment for taxpayers is 10.2%.

Social perspective

- The economic base in Colorado will grow by $355.2 million over the course of the students’ working lives. Society will also benefit from $6.1 million in present value social savings related to reduced crime, lower unemployment, and increased health and well-being across the state.

- For every dollar that society spent on MCC educations during the analysis year, society will receive a cumulative value of $18.30 in benefits, for as long as the FY 2015-16 student population at MCC remains active in the state workforce.